

BEFORE THE
STATE OF NEW YORK
PUBLIC SERVICE COMMISSION

In the Matter of
Central Hudson Gas & Electric
Case 08-E-0887 and 08-G-0888
November 2008

Prepared Testimony of Gas Safety
Panel:

Christopher R. Stolicky
Utility Engineer 3 (Safety)
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Robert Jucha
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Office of Electric, Gas, & Water

State of New York
Department of Public Service
Three Empire State Plaza
Albany, New York 12223-1350

1 Q. Mr. Stolicky, would you please state your name
2 and business address.

3 A. Christopher R. Stolicky. My business address is
4 New York State Department of Public Service, 3
5 Empire State Plaza, Albany, NY 12223.

6 Q. By whom are you employed and in what capacity?

7 A. I am employed by the Department of Public
8 Service as a Utility Engineer 3 (Safety) in the
9 Safety Section of the Office of Electric, Gas, &
10 Water.

11 Q. Please summarize your education and work
12 experience.

13 A. I graduated from Union College in 2000 with a
14 Bachelors degree in Civil Engineering. I
15 received a Masters degree in Business
16 Administration from the University at Albany in
17 2005. I have been employed by the Department of
18 Public Service since January 2001. I work in
19 the Safety Section and I am familiar with
20 federal and state gas safety pipeline codes,
21 statewide risk-based safety performance
22 measures, and with the operations of the major

1 gas utilities in New York State. My other
2 duties include engineering support for the
3 Safety Section field staff, reviewing possible
4 violations relating to 16 NYCRR Part 753 (damage
5 prevention), participating in rate proceedings
6 and negotiations, reviewing proposed pipeline
7 designs, processing petitions and waivers
8 relating to code compliance matters, and
9 reviewing proposed updates to utility operations
10 and maintenance procedures. I have also
11 participated in job rotations and work
12 assignments in the Gas Rates and Policy
13 Sections, where I participated in various rate
14 issues and in the review of utility winter gas
15 supply planning.

16 Q. Mr. Stolicky, have you previously testified in
17 an administrative proceeding?

18 A. Yes. I have testified in numerous rate and
19 merger proceedings. Most recent were those of
20 National Fuel Gas Distribution Corporation gas
21 rate case, Case 07-G-0141, the KeySpan Energy
22 Delivery companies rate and merger proceedings

1 with National Grid, PLC, Cases 06-M-0878, 06-G-
2 1185, and 06-G-1186, the Energy East Corporation
3 merger with Iberdrola, S.A., Case 07-M-0906, and
4 the Niagara Mohawk Power Corporation gas rate
5 case, Case 08-G-0609.

6 Q. Mr. Jucha, would you please state your name and
7 business address.

8 A. Robert Jucha. My business address is New York
9 State Department of Public Service, 3 Empire
10 State Plaza, Albany, NY 12223.

11 Q. By whom are you employed and in what capacity?

12 A. I am employed by the Department of Public
13 Service as a Utility Engineer 2 (Safety) in the
14 Safety Section of the Office of Electric, Gas, &
15 Water.

16 Q. Please summarize your education and work
17 experience.

18 A. I graduated from Hudson Valley Community
19 College, with an Associates degree in Civil
20 Engineering Technology in 1993. I then
21 continued my education and graduated from
22 Rochester Institute of Technology, with a

1 Bachelors of Science Degree in Civil Engineering
2 Technology from the College of Applied Science
3 and Technology in 1996. I have been employed by
4 the New York State Department of Public Service
5 Office of Electric, Gas, & Water since February
6 2004. I work in the Safety Section and I am
7 familiar with federal and state gas safety
8 pipeline codes, as well as with the operations
9 of the major gas utilities in New York State.
10 My duties include reviewing pipeline damages and
11 issuing citations of probable violations
12 relating to 16 NYCRR Part 753 (damage
13 prevention), reviewing proposed pipeline
14 designs, reviewing gas utility operation and
15 maintenance plans, and reviewing proposed
16 changes to federal and state gas safety pipeline
17 codes. Additionally, I conduct record, field,
18 and construction inspections of local
19 distribution companies and interstate pipeline
20 operators to ensure compliance with federal and
21 state gas pipeline safety regulations.

22 Q. What is the purpose of your testimony in this

1 proceeding?

2 A. The purpose of our testimony is to recommend
3 safety performance targets, which will become
4 incentives for Central Hudson Gas & Electric's
5 (Central Hudson or the Company) to maintain and
6 improve specific areas regarding the safety of
7 its gas distribution system. These incentives
8 should focus the Company's attention on areas
9 widely accepted as of high importance, and help
10 ensure service reliability. The targets are
11 derived from the Company's actual levels of
12 historic performance, our knowledge of Central
13 Hudson, and our experience with other local
14 distribution companies across the state.

15 Q. What does the Safety Panel recommend in the area
16 of safety performance incentives?

17 A. We recommend, at a minimum, that Central Hudson
18 be required to implement the safety performance
19 incentives listed below for the Calendar Year
20 2010, and for each subsequent year until the
21 rate plan resulting from this proceeding is
22 superseded. The maximum value of the safety

1 performance incentives are a total of 30 basis
2 points equivalent of regulatory liability. 30
3 basis points is the minimum level of total
4 regulatory liability equivalent that has been
5 adopted in gas rate cases since 2005, including
6 Orange & Rockland Utilities, Case 05-G-1494,
7 Consolidated Edison of New York, Inc., Case 06-
8 G-1332, The Brooklyn Union Gas Company d/b/a
9 KeySpan Energy Delivery New York, Case 06-G-
10 1185, KeySpan Gas East Corporation d/b/a/
11 KeySpan Energy Delivery Long Island, Case 06-G-
12 1186, and National Fuel Gas Distribution
13 Corporation, Case 07-G-0141.

14 Q. Is the Panel sponsoring any exhibits?

15 A. Yes. We are sponsoring exhibits GSP-1, GSP-2,
16 GSP-3, and GSP-4.

17 Q. Did Central Hudson propose any safety related
18 targets in its filing?

19 A. No. However, the Company's current rate plan
20 provides that its existing safety related
21 targets will continue until changed by the
22 Commission. While we agree with some of the

1 existing targets, we have concluded that most
2 are inadequate based on the Company's actual
3 performance in recent years, and the level of
4 safety it can provide the public.

5 Q. Please list the panel's proposed Safety
6 Performance Incentives.

7 A. The panel recommends that Central Hudson be
8 required to implement the following four safety
9 performance incentives:

10 (1) Infrastructure Enhancement

11 (2) Leak Management

12 (3) Emergency Response to Gas Leak/Odor Calls

13 (4) Prevention of Excavator Damages

14 Q. Please briefly describe Central Hudson's safety-
15 related targets currently in effect.

16 A. The Commission adopted safety performance
17 measures for Central Hudson in Case 05-G-0935,
18 which focused on targets related to the same
19 four areas listed above. The targets were for
20 the calendar years 2007, 2008, and 2009 and are
21 to continue annually thereafter at the 2009
22 level for each calendar year unless modified by

1 the Commission. Thus, those targets will remain
2 in effect unless they are updated or removed
3 through this proceeding.

4 Q. Please provide an overview of the Panel's
5 recommendations.

6 A. Each safety incentive is discussed below:

7 **(1) Infrastructure Enhancement**

8 We recommend, at a minimum, the projected
9 level of spending to replace or remove
10 leak-prone pipe from operation of \$6.1
11 million during 2010 be met. If the amount
12 of expenditures is below the targeted
13 level, Central Hudson will incur a
14 regulatory liability of one and one-half
15 times the difference between actual
16 expenditures and the target amount.

17 **(2) Leak Management**

18 (a) Achieve a year-end backlog of
19 leaks pending repair no greater than
20 30 for 2010.

21 (b) Achieve a total backlog of all leaks
22 no greater than 350 leaks for 2010.

1 **(3) Prevention of Excavation Damage**

2 **(a) Overall Damages**

3 Maintain a level equal to or below
4 3.00 excavation damages per 1000 One-
5 Call Tickets for 2010.

6 **(b) Damages due to Mismarks**

7 Maintain a level equal to or below
8 0.50 excavation damages due to
9 mismarks per 1000 One-Call Tickets
10 for 2010.

11 **(c) Damages caused by Company Crews and**
12 **Company Contractors**

13 Maintain a level equal to or below
14 0.30 excavation damages due to Company
15 personnel and Company contractors per
16 1000 One-Call Tickets.

17 **(4) Emergency Response**

18 We recommend that Central Hudson meet the
19 following targets for response to gas leak
20 and odor calls:

21 **(a) Respond to 75% of all gas leak and**
22 odor calls within 30 minutes.

1 (b) Respond to 90% of all gas leak and
2 odor calls within 45 minutes.

3 Q. Would you please discuss the Panel's reasons for
4 each of the safety-related performance measures
5 beginning with infrastructure enhancement?

6 A. Yes. The infrastructure enhancement measure
7 addresses the removal of pipe that is prone to
8 leakage. The purpose is to eliminate aging
9 pipeline infrastructure that, due to its
10 vulnerability to leaks, presents safety risks.
11 By replacing this pipe with modern materials,
12 public safety and service reliability are
13 improved, and operating and maintenance costs
14 and lost gas are reduced.

15 Q. Please describe the leak management measure.

16 A. The leak management measure focuses on the
17 reduction of unrepaired gas leaks. The
18 infrastructure enhancement and leak management
19 measures are complementary, in that reducing the
20 inventory of leak-prone piping over time will
21 lead to reductions in the number of gas leaks
22 requiring investigation, monitoring, and

1 repairs, thereby improving public safety.

2 Q. Please discuss the prevention of excavation
3 damages measure.

4 A. This measure aims to reduce the largest cause of
5 gas pipeline failures - damage by excavating
6 equipment. Reducing these damages will improve
7 public safety as well as improve Central
8 Hudson's reliability and cost of service.

9 Q. Please explain the emergency response measure.

10 A. The emergency response measure encourages the
11 Company to focus on responding to leak and odor
12 calls generated by the public in a timely
13 manner.

14 **Infrastructure Enhancement**

15 Q. Please describe the leak-prone pipe replacement
16 component of the safety performance measure.

17 A. The premise of our recommendation is that
18 Central Hudson continues to replace this type of
19 pipe at a rate not less than its historical
20 capability. By doing so, the Company will
21 consistently work to remove this deteriorating
22 pipe from service. Without an incentive, the

1 Company has little reason to proactively remove
2 pipe beyond safety code requirements, or because
3 of significant customer complaints, city, or
4 state driven construction projects.

5 Q. What is the historical expenditure level of
6 proactive pipe replacement for Central Hudson?

7 A. Over the rate plan covering years 2007, 2008,
8 and 2009 the Company is required to spend \$15.75
9 million removing leak-prone pipe from service.

10 Q. Please explain what you mean by "leak-prone"
11 pipe.

12 A. Leak-prone pipe is generally considered steel
13 pipe that is unprotected, cast iron pipe, and
14 some vintages of plastic pipe that can become
15 brittle.

16 Q. What is meant by "unprotected?"

17 A. It means that the pipe lacks good coating and
18 cathodic protection. Cathodic protection is a
19 method by which steel pipelines are protected
20 from corrosion. Such unprotected pipe is also
21 referred to as "bare" steel. For our purposes
22 here, bare steel pipe also includes pipe that is

1 ineffectively coated.

2 Q. How does the bare steel component of the
3 recommended safety measure add to the safety of
4 the gas system?

5 A. Data collected by the USDOT, Office of Pipeline
6 Safety, as well as our own Department, shows
7 that corrosion is a leading cause of leakage and
8 that bare steel pipe is most susceptible to
9 corrosion.

10 Q. How does the removal of cast iron pipe add to
11 the safety of the gas system?

12 A. Due to its physical characteristics, cast iron
13 pipe is more prone to catastrophic failures than
14 cathodically protected steel pipe and plastic
15 pipe. Small diameter cast iron pipe, defined as
16 8-inches or less in nominal diameter, is even
17 more prone to structural failure due to
18 brittleness and low beam strength. Removal of
19 this pipe will reduce the potential for leaks
20 and incidents resulting from failures. Cast
21 iron pipe tends to be located in older, more
22 densely populated areas with many enclosed

1 structures and paved areas. These circumstances
2 tend to be more conducive to the below-ground
3 migration of gas across wider areas than would
4 occur in rural areas. The more congested the
5 environment the greater the risk of fires or
6 explosions. The removal of these leak-prone
7 facilities will also benefit the Company and
8 improve public safety by reducing its leak
9 backlog.

10 Q. What criteria should be used to identify those
11 sections of leak-prone pipe to be removed?

12 A. We recommend Central Hudson continue to use its
13 risk-based method to identify and rank portions
14 of pipe to be replaced under this infrastructure
15 enhancement program.

16 Q. How did you arrive at the \$6.1 million target?

17 A. \$6.1 million is the amount proposed by Central
18 Hudson for this scope of work. It reflects an
19 increase over the historical level, but
20 represents a reasonable increase. Our goal is
21 to recommend a reasonable target while balancing
22 the impact of an increase in capital spending

1 and ensuring the Company is able to perform the
2 work. While we generally encourage companies to
3 implement pipe replacement plans as aggressive
4 as possible, we feel that recommending a higher
5 target for this rate case would represent too
6 large of a cost impact to ratepayers.

7 Q. What is the impact of this recommendation in the
8 current case?

9 A. In this case, our recommendation is to require
10 Central Hudson maintain its historic capability
11 and historic trend in the replacement of leak-
12 prone pipe, while also supporting the Company's
13 requested funding level for pipe replacement.

14 Q. How long should Central Hudson maintain this
15 level of spending?

16 A. We recommend this level of spending be continued
17 on an annual basis until changed by the
18 Commission.

19 **Leak Management**

20 Q. Please describe the Leak Management performance
21 measure?

22 A. Our recommendation is that Central Hudson

1 achieve a backlog of leaks requiring repair,
2 also known as potentially hazardous leaks, equal
3 to or below 30 at the end of the calendar year
4 2010. We are also recommending that Central
5 Hudson reach and maintain a total backlog of
6 unrepaired leaks equal to or below 350 at the
7 end of calendar year 2010. Both targets should
8 continue on a year-to-year basis after 2010
9 until changed by the Commission.

10 Q. What is the significance of this performance
11 measure?

12 A. The overall objective of the performance measure
13 is to encourage the Company to reduce the number
14 of active leaks on its system. Eliminating
15 leaks helps minimize the possibility of an
16 incident involving fire and explosion, reduces
17 the amount of gas the Company loses, and reduces
18 operating and maintenance costs. Minimizing
19 unrepaired leaks at year-end requires effort
20 year-round and results in minimizing the hazard
21 to the public during frost conditions when there
22 is a higher risk of gas migration into homes

1 because the gas cannot readily vent to the
2 atmosphere. Therefore, this measure provides an
3 incentive for Central Hudson to eliminate its
4 active leaks and thereby provide a higher level
5 of safety to the public.

6 Q. How did you determine the repairable leak
7 backlog target of 30 for this performance
8 measure?

9 A. We reviewed the year-end backlog of repairable
10 leak data submitted by Central Hudson for the
11 annual Gas Safety Performance Measure Report
12 (see Case 08-G-0413) and in Case 05-G-0935. The
13 Company's repairable leak backlog was 13 in
14 2001, 16 in 2002, 30 in 2003, 14 in 2004, 27 in
15 2005, 63 in 2006, and 51 in 2007. As can be
16 seen from the data, the Company maintained a
17 backlog of 30 or less up until 2006, before its
18 present rate plan targets took effect.
19 Therefore, since the Company has proven it can
20 operate at that level, we believe that it should
21 be able to reverse its recent trend and be able
22 to return to the level of 30 or less. Central

1 Hudson has also been identified three years in a
2 row in the annual Gas Safety Performance
3 Measures Report for allowing its repairable leak
4 backlog to grow and must reverse the trend.

5 Q. Please describe the annual Gas Safety
6 Performance Measures Report?

7 A. It is an annual report to the Commission that
8 analyzes gas safety performance for the 11
9 largest natural gas distribution companies. The
10 report summarizes data and analyzes performance
11 in three areas of gas safety: Damage Prevention,
12 Emergency Response, and Leak Management. It
13 also contains subsets of those areas, resulting
14 in a more thorough analysis and is used as a
15 tool to track and identify Company performance
16 in areas identified as high-risk.

17 Q. How did you determine the total leak backlog
18 target of 350 for this performance measure?

19 A. As reported by the Company in the data collected
20 for the annual Gas Safety Performance Measures
21 report, in Case 05-G-0935 (located on the
22 Commission's Web site,

1 <http://www.dps.state.ny.us>), and in its annual
2 rate case compliance report, its total leak
3 backlog was 362 in 2001, 348 in 2002, 357 in
4 2003, 280 in 2004, 310 in 2005, 376 in 2006, and
5 442 in 2007. As can be seen from the data, the
6 Company was trending downward through 2004 when
7 it agreed to 250 for 2008. However, it had a
8 clause in the current rate plan that allowed it
9 to exceed the total leak target if it had
10 repaired at least 340 leaks throughout the year,
11 or its highest level ever repaired through 2004.
12 While the Company repaired 446 leaks in 2006 and
13 363 leaks in 2007, Central Hudson allowed its
14 total leak backlog to balloon to 376 in 2006 and
15 442 in 2007. We will not be able to review its
16 2008 year end backlog until after this testimony
17 is filed. The Company indicated in DPS-491
18 (Exh___GSP-1) that it expects to be able to
19 reduce its total leak backlog to 386 by the end
20 of 2010, if we allow the funding they have
21 requested. Since we are recommending the
22 continuation of the Company's pipe replacement

1 program going forward, and the Company targets
2 it highest leak-prone pipe, it should experience
3 a further reduction in its current leak backlog.
4 Therefore, we feel that a total leak backlog
5 target of 350 is reasonable, given the Company
6 has nearly two full years to obtain it.

7 Q. What is the panel recommending regarding Central
8 Hudson's requested O&M and capital expenditures
9 of \$1.5 million and \$250,000, respectively?

10 A. The Company is requesting the increased money so
11 it can increase efforts in repairing outstanding
12 leaks on its system. We support this request,
13 but only if the Company is required to meet our
14 proposed leak backlog targets as discussed
15 above.

16 Q. Is there anything else you would like to say
17 about the leak management target?

18 A. Yes. As noted earlier, the leak backlog is
19 correlated to the replacement of higher-risk
20 pipe. When pipe that is more prone to leakage
21 is replaced with modern materials, public safety
22 and service reliability are improved and, for

1 ratemaking purposes, operating and maintenance
2 costs are reduced. The removal of this pipe
3 should help to reduce leaks occurring on the gas
4 distribution systems.

5 **Damage Prevention**

6 Q. Would you please describe your proposed
7 performance measure recommendations related to
8 prevention of excavation damages?

9 A. We recommend that Central Hudson maintain a
10 level equal to or below 3.00 excavation damages
11 per 1000 One-Call Tickets during 2010.

12 In conjunction with this level, we recommend
13 Central Hudson maintain a level equal to or
14 below 0.50 for excavation damages due to
15 mismarks per 1000 One-Call Tickets during 2010.

16 We further recommend that Central Hudson
17 maintain a level equal to or below 0.30 for
18 damages caused by Company personnel and Company
19 contractors per 1000 One-Call Tickets be
20 implemented for 2010.

21 All 2010 target levels should continue on a
22 year-to-year basis until changed by the

1 Commission.

2 Q. What is a "One-Call Ticket?"

3 A. The Public Service Commission's regulations
4 contained in 16 NYCRR Part 753 - Protection of
5 Underground Facilities - require excavators to
6 make a toll-free call to a "one-call"
7 notification system and provide notice of their
8 intent to perform excavation work. The one-call
9 notification system that covers Central Hudson's
10 territory is Dig Safely New York (Dig Safely).
11 Dig Safely takes the pertinent information from
12 the excavator and transmits it to its member
13 utilities that may be affected by the excavation
14 work. Those utilities then mark the location of
15 their affected facilities so the excavator can
16 avoid damaging them. Each incoming call to Dig
17 Safely will generate several outgoing notices to
18 the member utilities such as the gas, electric,
19 telephone, cable, and water companies. A notice
20 received by the utility is referred to as a One-
21 Call ticket.

22 Q. What is a "mismark?"

- 1 A. A mismatch occurs when a utility fails to
2 accurately mark the location of its underground
3 facilities in response to the One-Call ticket.
4 Consistent with the requirements of 16 NYCRR
5 Part 753, Protection of Underground Facilities,
6 for purposes of this performance measure a
7 mismatch is considered any instance of damage
8 where the marks are off by more than 2 feet. It
9 should also include any instances of damage
10 where the Company fails to mark its facilities
11 at all in response to a properly served notice
12 by an excavator to Dig Safely.
- 13 Q. Please describe the performance incentives
14 regarding the prevention of excavation damage
15 caused by mismatches?
- 16 A. As an operator of a natural gas distribution
17 system, Central Hudson participates in the local
18 one-call/damage prevention system in an effort
19 to minimize the instances of damage to its
20 facilities by excavation activities. In order
21 to comply with 16 NYCRR Part 753, Central Hudson
22 must respond to all requests for a mark out by

1 excavators, physically accurately locate its
2 pipes, and mark out the locations on the ground.
3 This performance incentive will gauge how well
4 these mark outs are conducted.

5 Q. What are damages by "Company personnel and
6 Company contractors?"

7 A. These are damages to the Company's pipe
8 facilities that are caused by Company personnel,
9 or contractors that are operating under the
10 Company's direct control.

11 Q. How did the Panel derive the recommended targets
12 for Central Hudson?

13 A. We derived the targets based on historical
14 performance, our working experience with the
15 Company, and considered year-to-year
16 improvements in performance.

17 Q. Please explain further.

18 A. We looked at Central Hudson over the past
19 several years in each area of damage prevention
20 performance. We then took into consideration
21 the improvement from year-to-year. Further, we
22 examined the statewide performance in each area.

1 If a utility performs worse than the statewide
2 average performance level, we recommend it
3 improves to at least that level. If a utility
4 is performing better than the statewide
5 performance level, we recommend a performance
6 target that generally discourages the utility
7 from backsliding, while also providing a
8 reasonable cushion for unforeseen circumstances.
9 We also make the assumption that Central Hudson
10 works to improve its performance and attempts to
11 avoid performing below its historical
12 capability.

13 Q. How would these measures benefit public safety?

14 A. According to state and national statistics, the
15 leading cause of gas pipeline failures and
16 accidents is third-party construction damage.
17 These damages often cause interruptions of
18 service to customers. They also frequently
19 cause building evacuations and road closures.
20 Explosions and fires are less frequent, but have
21 occurred. Fatalities and injuries due to
22 construction damages are also possible.

1 Therefore, reducing these types of damages
2 clearly improves public safety.

3 By implementing a target that prevents the
4 Company from significant deterioration in
5 performance, public safety and reliability are
6 generally maintained at current levels.

7 Q. How has Central Hudson performed in the past for
8 overall damages?

9 A. We reviewed Central Hudson's performance in
10 these measures over the last five years as
11 reported for the annual Gas Safety Performance
12 Measure Report. For years 2003, 2004, 2005,
13 2006, and 2007, Central Hudson experienced 7.68,
14 4.81, 4.14, 3.19, and 2.98 overall damages per
15 1000 One-Call Tickets, respectively. It has
16 performed through the first three quarters of
17 2008 at a normalized rate of 2.43 (see
18 Exh___GSP-2).

19 Q. How about damages due to mismarks?

20 A. For years 2003, 2004, 2005, 2006 and 2007,
21 Central Hudson experienced 0.60, 0.73, 0.74,
22 0.99 and 0.80 damages due to mismarks per 1000

1 One-Call Tickets, respectively. It has
2 performed through the first three quarters of
3 2008 at a normalized rate of 0.22 (see
4 Exh___GSP-2).

5 Q. How about damages due to Company personnel and
6 Company contractors?

7 A. For years 2003, 2004, 2005, 2006 and 2007,
8 Central Hudson experienced 0.13, 0.11, 0.05,
9 0.24 and 0.28 Company and Company contractor
10 damages per 1000 One-Call Tickets, respectively.
11 It has performed through the first three
12 quarters of 2008 at a normalized rate of 0.44
13 (see Exh___GSP-2).

14 Q. What is the basis for the Panel's proposed
15 targets for this measure?

16 A. Analysis of the data indicates that overall
17 damages, and more recently damages due to
18 mismarks, have generally improved over the past
19 couple of years. However, Central Hudson has
20 experienced deteriorated performance in the area
21 of damages due to Company personnel and Company
22 contractors since 2005.

1 Even though the Company is currently performing
2 better or equal to the statewide level for
3 damages due to mismarks of 0.50 through the
4 third quarter of 2008, and overall damages of
5 2.73 through the third quarter of 2008, our
6 recommendations are intended to provide an
7 incentive to prevent significant deterioration.
8 As for damages due to Company personnel and
9 Company contractors, the Company continues to
10 experience more of these damages based on its
11 own history and also above the statewide level
12 of 0.10 through the third quarter of 2008. Up
13 until 2008, Central Hudson had performed better
14 than our recommended target of 0.30, thus it has
15 proven it is capable of doing so.

16 Q. How much control does Central Hudson have over
17 its performance for mismark damages?

18 A. Damages caused by mismarks is an area where the
19 Company has greater control of its performance
20 as compared to damages caused by the actions of
21 third-party excavators and Central Hudson is
22 currently performing significantly better than

1 our recommended target. Our recommended target
2 of 0.50 damages caused by mismarks allows
3 Central Hudson a reasonable cushion before it
4 would experience a regulatory liability
5 adjustment.

6 Q. Please discuss further the control Central
7 Hudson has over Company personnel and Company
8 contractors?

9 A. While Central Hudson does not usually experience
10 as many of these types of damages compared to
11 other causes, this is an area of damage
12 prevention where it has direct control. As
13 mentioned earlier, Central Hudson has
14 experienced continued deterioration in
15 performance. Our recommended target of 0.30 is
16 above its performance until 2008, and the
17 historical performance implies that it should be
18 able to meet the target. Thus, we believe that
19 recommending the target of 0.30 is fair and will
20 urge the Company to reverse its downward trend.
21 It is also justified in view of public safety.

22 Q. Is it true that Central Hudson's pipe

1 replacement program forces it to perform more
2 excavation around its own facilities than in the
3 past?

4 A. Yes.

5 Q. Could the increased level of work around Central
6 Hudson's own facilities increase the risk of it
7 damaging its own facilities?

8 A. The Company may argue this point. However, it
9 has been experiencing a higher rate of these
10 damages since 2005, and its current target for
11 pipe replacement took effect during 2007. That
12 argument would not apply for years 2005 and
13 2006.

14 Q. Is there anything else you would like to
15 illustrate about Central Hudson's performance in
16 this area?

17 A. Yes. Other companies, such as Orange and
18 Rockland Utilities, Inc. (O&R), for example,
19 have historically had a higher rate than the
20 statewide level for damages due to Company
21 personnel and Company contractors. The issue
22 has been addressed several times in the annual

1 Gas safety Performance Measures report. O&R has
2 a pipe replacement program that is much more
3 aggressive than Central Hudson's and it includes
4 a specific type of plastic pipe that was
5 installed without tracer wire and unreliable
6 mapping. Through the third quarter of 2008 O&R
7 was performing at a rate of 0.36, 18% better
8 than Central Hudson (see Exh___DPS-3).
9 Therefore, if O&R can make corrective actions to
10 improve its performance with a greater
11 replacement level, Central Hudson should also be
12 able to take a similar approach.

13 Q. Is it correct that mismarks and Company
14 personnel and Company contractor damages are
15 within the control of the Company?

16 A. Yes.

17 Q. How about overall damages?

18 A. Damages caused by excavator failure to notify
19 Dig Safely and/or unsafe excavation practices
20 are not totally within the control of the
21 Company. However, the utilities can minimize
22 these damages by influencing excavator activity

1 through education and outreach efforts to
2 excavators, by continuing to bill excavators for
3 repair costs when the excavator is at fault, and
4 by referring problem contractors to Department
5 of Public Service Staff for possible enforcement
6 activities.

7 Q. Are "No-Call" damages a component of the overall
8 damages measure?

9 A. Yes. No call damages are simply instances where
10 no ticket was generated because the excavator
11 did not provide proper notice of intent to
12 excavate. This metric is part of the overall
13 damages and provides an indication of the
14 general level of awareness excavators have about
15 the one-call notification system. Legislation
16 by the Federal Communications Commission
17 mandated the creation of a single nationwide
18 "three-digit" telephone number "811" that
19 excavators can call to request the markout of
20 any underground facility. The single telephone
21 number "811" will relieve excavators from having
22 to remember multiple phone numbers if they work

1 in areas covered by different one-call centers
2 across the country. The number officially
3 became effective in April 2007, and Dig Safety
4 New York is participating.

5 Q. What does Staff do in enforcement of damage
6 prevention?

7 A. Beginning in 2007, expanding on historic
8 enforcement levels, Staff requested that LDCs
9 report all instances of damages due to lack of
10 one call notification. Staff then follows its
11 enforcement process. LDC participation requires
12 little additional effort and the result is
13 greater enforcement and eventual lower no-call
14 damage rates to pipeline facilities. Staff also
15 investigates damages when it becomes aware of
16 them. These could come from notifications by
17 utility companies, contractors, or discoveries
18 in the field during routine inspection
19 activities.

20 Q. Do the recommended targets for overall damages
21 per 1000 One-Call tickets include the mismatch
22 and Company personnel and Company contractor

1 components?

2 A. Yes.

3 Q. Why do you recommend that approach?

4 A. Even if it appears that the targets for mismark
5 and/or Company personnel and Company contractor
6 damages will be exceeded, Central Hudson will
7 have an incentive to keep these figures as low
8 as possible because they would still be
9 contributing to the overall damages measure.

10 **Emergency Response**

11 Q. Please describe the Emergency Response
12 performance measures?

13 A. These measures evaluate Company response to gas
14 leak, odor and emergency calls generated by the
15 public and non-Company personnel. Each utility
16 is required by gas safety regulations to provide
17 a monthly report of the total number of calls
18 received and responded to in intervals of 15
19 minutes during normal business hours, weekdays
20 outside of business hours, and weekends and
21 holidays. This measure, in addition to the leak
22 management and damage prevention measures, is

1 included in the Gas Safety Performance Measures
2 Report. Statewide standards for this
3 performance measure have been jointly
4 established by Staff and utilities as follows:

5 a) Respond to 75% of all gas leak and odor
6 calls within 30 minutes;

7 b) Respond to 90% of all gas leak and odor
8 calls within 45 minutes; and

9 c) Respond to 95% of all gas leak and odor
10 calls within 60 minutes.

11 Q. What is the significance of the emergency
12 response performance measure?

13 A. Leaks on inside piping, improperly operated or
14 installed appliances, and gas migration into a
15 building from leaks on outside buried piping
16 present a risk to the general public. The
17 Company recognizes this and dispatches crews in
18 response to calls reporting gas leaks or odors
19 on a priority basis. The utility operators are
20 required to maintain a log of these calls that
21 track the elapsed time between the dispatch and
22 arrival time of the service personnel on the

1 scene. The potential for an incident and
2 physical harm to the general public increases as
3 the Company's response time lengthens.
4 Therefore, it is important to minimize the
5 response times to calls of gas odor and/or gas
6 leaks.

7 Q. How has Central Hudson performed related to this
8 measure?

9 A. Central Hudson has adequately met the standard
10 targets explained above. Since it is currently
11 exceeding the targets, our recommendation of the
12 accepted statewide targets simply encourages it
13 to avoid significant deterioration in
14 performance.

15 **Regulatory Liability**

16 Q. Do you have specific recommended rate
17 adjustments that will be assessed for failure to
18 meet the proposed safety performance measures?

19 A. Yes. We recommend the following adjustments be
20 assessed in the corresponding rate year derived
21 from the approximate basis point value of
22 \$14,000 for Central Hudson, or as indicated by

1 each measure:

2 **Infrastructure Enhancement**

3 Failure of Central Hudson to achieve, at a
4 minimum, an expenditure level of \$6.1 million
5 for the elimination of leak-prone pipe during
6 2010, will result in Central Hudson deferring
7 for ratepayer benefit the amount of the
8 shortfall multiplied by one and one-half (1.5x)
9 times. The pipe removed from service shall be
10 identified and prioritized using a risk-based
11 model.

12 **Leak Management - 14 basis points**

13 (a) Failure of Central Hudson to maintain a
14 level equal to or below a backlog of 30
15 repairable leaks at year-end 2010 will result in
16 a pre-tax revenue adjustment owed to ratepayers
17 of \$126,000 (9).

18 (b) Failure of Central Hudson to maintain a
19 level equal to or below 350 total known leaks at
20 year-end 2010 will result in a pre-tax revenue
21 adjustment owed to ratepayers of \$70,000 (5).

22 **Prevention of Excavation Damages - 10 basis points**

1 **Overall Damages** - Failure of Central Hudson to
2 remain at or below 3.00 excavation damages per
3 1000 One-Call Tickets at year-end 2010 will
4 result in a pre-tax revenue adjustment owed to
5 ratepayers of \$28,000 (2).

6 **Damages Due to Mismarks** - Failure of Central
7 Hudson to remain at or below 0.50 excavation
8 damages due to mismarks per 1000 One-Call
9 Tickets at year-end 2010 will result in a pre-
10 tax revenue adjustment owed to ratepayers of
11 \$56,000 (4).

12 **Damages Due to Company Personnel and Company**
13 **Contractors** - Failure of Central Hudson to
14 remain at or below 0.30 excavation damages due
15 to Company personnel and Company contractors per
16 1000 One-Call Tickets at year-end 2010 will
17 result in a pre-tax revenue adjustment owed to
18 ratepayers of \$56,000 (4).

19 **Emergency Response - 6 basis points**

20 (a) Failure of Central Hudson to respond to 75%
21 of all gas leak and odor calls within 30 minutes
22 will result in a pre-tax revenue adjustment owed

1 to ratepayers of \$56,000 (4).

2 (b) Failure of Central Hudson to respond to 90%
3 of all gas leak and odor calls within 45 minutes
4 will result in a pre-tax revenue adjustment owed
5 to ratepayers of \$28,000 (2).

6 Q. Why are you not recommending incentive awards
7 for exceeding target levels?

8 A. All of our recommendations, with the exception
9 of Central Hudson's current performance in the
10 area of damages due to Company personnel and
11 Company contractors, are derived from the
12 expected capability and historical performance
13 of the Company. The safety-related targets in
14 this testimony reflect efforts the Company
15 should already be making as a matter of course
16 in safely operating its gas distribution system.
17 We are recommending these targets as a means to
18 provide the ratepayers of Central Hudson the
19 same, if not improved, levels of safety they
20 currently or have received from the Company
21 based on historical capability. Therefore, we
22 believe recommending incentives for exceeding

1 proposed targets that incorporate each Company's
2 existing efforts can not be justified.

3 Also, when the Commission makes its
4 determination in this case on the level of rates
5 Central Hudson is allowed, those allowed rates
6 are based on an expected level of safety and
7 reliability. That level should be derived from
8 Central Hudson's proven historical capability
9 and Staff's working knowledge of the Company.

10 **High Pressure Service Replacement Program**

11 Q. Please describe Central Hudson's requested
12 funding of \$511,000 during 2009 to replace high
13 pressure services with inside meter sets.

14 A. Central Hudson witness Haering states in his
15 testimony (at page 15, lines 2-15) that Central
16 Hudson has targeted approximately 3,000 steel
17 services that operate at high pressure, and
18 terminate at a meter set inside a building.
19 Central Hudson would like to start a 5-year
20 program that would remove 1,500 of these
21 services.

22 Q. Why do these services present a risk?

1 A. According to witness Haering, Central Hudson has
2 experienced three incidents in the past six
3 years where an excavator damaged a service line
4 resulting in high pressure gas flowing into a
5 building.

6 Q. Since these were the result of excavator
7 damages, why would staff support this program
8 when a damage prevention measure is also
9 recommended?

10 A. There are a couple of reasons. Yes, the
11 Company's effort to reduce third party damages
12 does result in fewer overall damages to its
13 facilities. We know from experience that one of
14 the three damages was a result of an excavator's
15 failure to request a markout. The cause of the
16 other two damages related to miscommunication
17 issues between Central Hudson and the excavators
18 surrounding the planned work area and locations
19 of facilities. There have been improvements
20 made in Company procedures since the incidents.
21 However, the services for the proposed program
22 are comprised of steel and are susceptible to

1 corrosion. Central Hudson, in response to IR
2 DPS-490 (Exh___GSP-4), states that cathodic
3 protection status is the second ranking criteria
4 behind operating pressure in considering the
5 services that would be replaced.

6 Q. What else does the program entail?

7 A. As stated in DPS-490 (Exh___GSP-4), the Company
8 will replace services in addition to those
9 included in the infrastructure enhancement
10 program. It will also relocate the meter and
11 service regulator outside the structure unless
12 it is unsafe to do so, it is limited by local
13 ordinances or historical significance, or when
14 it encounters significant individual customer
15 concerns and is still able to obtain
16 satisfactory access to the indoor location of
17 the meter.

18 Q. Do you agree with these criteria?

19 A. We generally support the criteria, but would
20 prefer to see the meter and regulator relocated
21 outside the structure whenever physically
22 possible. It is usually the safest location in

1 the case of a leak on the high pressure piping.

2 Q. Should Central Hudson be able to pursue this
3 program?

4 A. We agree the program is a worthwhile effort due
5 to the increased risk of incidents based on
6 historical events, the likelihood these services
7 will get replaced due to the increased chance of
8 leakage when compared to those services
9 comprised of plastic pipe, and it ultimately
10 lowers the risk to the public by locating high
11 pressure piping outside of a structure.
12 However, this program should only target those
13 services that are considered unprotected steel,
14 as they carry an increased risk of developing
15 leaks due to corrosion.

16 Q. What else do you recommend?

17 A. The funding for this enhanced service
18 replacement program be subject to the same
19 mechanisms as the funding for the infrastructure
20 enhancement program.

21 Q. Are there any additional recommendations
22 regarding the aforementioned performance

1 incentives?

2 A. Yes. We recommend that Central Hudson be
3 required to implement the aforementioned safety
4 recommendations, pipe replacement programs, and
5 performance incentives for calendar year 2010
6 and remain at the 2010 target levels for each
7 subsequent year until the mechanisms recommended
8 in this proceeding are superseded in the future
9 by the Commission.

10 Q. Are there any other conditions that Central
11 Hudson should meet pertaining to your safety-
12 related recommendations?

13 A. Yes, we urge the Commission to direct Central
14 Hudson to submit a report to the Director of the
15 Office of Electric, Gas and Water on its
16 performance in the areas of the recommended
17 targets in this testimony within 30 days
18 following the end of the calendar year. The
19 report should also list, and separately
20 identify, those services replaced under the
21 infrastructure enhancement program and those
22 replaced under the high pressure inside meter

1 set replacement program.

2 Q. Does this conclude your panel testimony at this
3 time?

4 A. Yes.